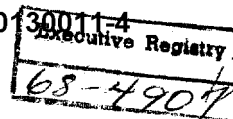


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24 October 1968

FILE Project 4

MEMORANDUM FOR: Director of Training

SUBJECT : Course Report for Project [REDACTED]
No. 1-69, 23 - 27 September 1968

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1. Administration

The fourteenth running of Project [REDACTED] the annual CIA orientation course for selected senior military officers, was held 23 through 27 September in Room 1A-07, Headquarters. The planning and conduct of the course was coordinated closely with C/MPS/PSC, and I worked with Messrs. [REDACTED] on the security, logistics and other support problems which Project [REDACTED] always produces. The JCS action officer was Captain Roland J. Obey, USN.

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2. Class Profile

Fifty-one officers attended the course. The breakdown by military command or major component was as follows:

Navy Department	5
US Marine Corps	5
US Army	5
US Air Force	5
PACOM	8
USEUCOM	4
USSTRICOM	2
USCOUTHCOM	2
CINCLANT	3
SAC	2
ALCOM	1
JCS	5
DIA	4

A copy of the student roster is Attachment A.

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3. Course Content

Several changes, some frankly experimental, were made in the content of the course. Only one DDP area Division Chief was asked to speak instead of the five who spoke the previous year. Several DDI presentations including DCS and [REDACTED] were added. The NPIC exhibit could not be held because of budgetary considerations, and for the first time a panel discussion by CIA representatives at different military commands was included. Attachment B is a copy of the course schedule.

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4. Student Critiques -- Evaluations

The military audience was in general interested and attentive but not very demonstrative. Because their individual interests and the nature of their relationships with the Agency varied widely, so did their evaluations of individual course presentations. Nevertheless, a nearly unanimous majority found the course to be of value.

In answer to the question "How interesting have you found the course overall?", 35 said of great interest, 13 of moderate interest, and one of slight interest.

In response to the question "Of what value do you consider this course to you in your present or next assignment?", 17 said of extraordinary interest, 32 of considerable interest, nine of moderate interest, and one of slight interest.

Answering the question "Do you feel the course achieved its stated objective?", 20 said yes to an exceptional degree, 27 to a moderate degree, two to a slight degree, and no one answered that the course had not met its objectives.

Selected comments have been extracted from the written student critiques and are quoted in Attachment C.

5. Comments and Recommendations

A detailed list of observations and recommendations, both administrative and substantive, is being prepared and will be kept on file for use in preparing the next running of Project [REDACTED] Some 25X1A2g

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of the more significant points, however, deserve to be mentioned here.

A fairly general comment by the students, even by those who were most appreciative and laudatory, was that they lacked time to take care of personal and official matters during the week. This was particularly emphasized by those from commands outside of Washington. Although JCS assured us that all the parent services had instructed [REDACTED] participants to take care of such matters before or after the course; in fact (apparently because of budgetary problems), they were not allowed this time. All of us concerned with preparation for the course agree that next year Wednesday afternoon should be set aside as "free time."

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With such a large group there is a normal division between those students who are eager to ask questions and those who want a break for personal reasons. It would seem better for the next running to have speakers devote 45 minutes to lectures and allow five minutes for general questions with a standard ten-minute break during which the more interested students could pose questions to the speaker. Several students, even though endorsing the value of the course, suggested some relief from a steady diet of lectures. We should try at the next running to break each day with a tour (they were appreciative of the unscheduled tour of the Operations Center) or an exhibit.

Since the conclusion of the course both the [REDACTED] and FI/D have requested that OTR consider including presentations by these components at the next running. A session on cover seems to be in order, but a discussion of FI/D raises an obvious security clearance question (as indeed did the NPIC presentation). To raise the clearance above the Top Secret level which we now require for all students may not be feasible, but we will explore the possibility.

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For an intensive orientation course given to a large group of non-Agency participants, Room 1A-07, is far from an ideal setting. The Clandestine Services Review Course is scheduled to be held during November in the auditorium, and if this proves to be a satisfactory solution to the problem of accommodating a large number of students, we should arrange to have Project [REDACTED] take place in the auditorium.

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A number of students proposed that more time be scheduled for CS briefings, and quite a few suggested that we make greater use of case histories or examples and reduce the time devoted to details of Agency organization.

Chief, Headquarters Training

Attachments as stated

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